A young boy looks upon a burning field in his backyard. It is uncertain if the fire naturally occurred from the dry conditions or was initiated by the sugarcane and rice farmers whom burn their crops each year.
MESSAGE FROM THE PRESIDENT

Dear colleagues,

Welcome to the 2021 IANPHI Progress Report. The continuing COVID-19 pandemic meant that this remained a year of great challenges and a constantly changing landscape. Experts at national public health institutes (NPHIs) worked tirelessly to understand the virus and roll out one of the largest vaccination campaigns in the world’s history. The impact of COVID-19 on the public’s health and wellbeing over the past two years has been catastrophic, and, sadly, it is inevitable that we will continue to see this damage in different ways for some time. It has put the spotlight on the need for transformative change and investment in global, national and local public health systems for both communicable and non-communicable diseases. We simply cannot revert to the panic and then forget reactions of the past.

This report demonstrates the strength of the IANPHI network and what we can achieve together as a public health family. I was inspired by so much of your work in 2021, including the knowledge shared during our COVID-19 webinar series, and our Roadmap for Action on Health and Climate Change. We also supported numerous capacity building projects and we proudly adopted our Rio de Janeiro Statement on the role that NPHIs can play to reduce health inequities and the gap that continues to widen.

Throughout the year, our action was guided by a new 2021-2025 strategy, which signals the next phase of IANPHI’s strategic development and supports NPHIs as a major part of the solution to building future health security and fairer societies and strengthening public health action.

There is always more to do and we will continue to learn, adapt and improve lives together.

With best wishes,

Professor Duncan Selbie
WHO WE ARE
The International Association of National Public Health Institutes (IANPHI) collectively builds public health capacity and capabilities by connecting, developing and strengthening national public health institutes worldwide. We are a global community of 110 national public health institutes in 95 countries whose scientific advisors work together to protect and improve the public’s health and build a more equitable world.
OUR MEMBERS

AFGHANISTAN
Afghan Public Health Institute

ALBANIA
Public Health Institute of Albania

ALGERIA
Institut National de Santé Publique

ANGOLA
Angola National Institute of Public Health

ARGENTINA
National Laboratories & Health Institutes Administration

ARMENIA
National Center for Disease Control and Prevention
National Institute of Health named after academician S. Avdalyan

AUSTRIA
Gesundheit Österreich GmbH

BANGLADESH
Institute of Epidemiology, Disease Control & Research

BELGIUM
Sciensano

BOLIVIA
Health Laboratories National Institute

BRAZIL
Oswaldo Cruz Foundation

BULGARIA
National Center of Public Health and Analyses

BURKINA FASO
Institut National de Santé Publique

BURUNDI
Burundi National Institute of Public Health

CAMEROON
Department of Disease Control

CHINA
Chinese Center for Disease Control and Prevention
Centre for Health Protection (Hong Kong)

COLOMBIA
Instituto Nacional de Salud

COSTA RICA
National Institute for Research on Nutrition & Health

COTE D’IVOIRE
Institut National de Santé Publique

CROATIA
Croatia National Institute for Public Health

CUBA
Institute of Tropical Medicine ‘Pedro Kouri’

CZECH REPUBLIC
Czech Republic National Institute of Public Health

DENMARK
Statens Serum Institut

ECUADOR
National Institute of Public Health Research

EL SALVADOR
Instituto Nacional de Salud

ESTONIA
National Institute for Health and Development

ETHIOPIA
Ethiopian Public Health Institute

FINLAND
National Institute for Health and Welfare

FRANCE
Santé publique France

GEORGIA
National Center for Disease Control and Public Health

GERMANY
Federal Center for Health Education
Robert Koch Institute

GHANA
Noguchi Memorial Institute for Medical Research
Ghana Health Service

GUINEA
Agence Nationale de Sécurité Sanitaire

GUINEA-BISSAU
Instituto Nacional de Saúde Pública

INDIA
India National Centre for Disease Control

IRAN
Institute of Public Health Research

IRELAND
Institute of Public Health of Ireland

ISRAEL
Israel Center for Disease Control

ITALY
Istituto Superiore di Sanità

JORDAN
Ministry of Health

KAZAKHSTAN
National Center for Public Healthcare
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NATIONAL PUBLIC HEALTH INSTITUTES

National public health institutes (NPHIs) are science-based organizations that provide national leadership and coordination for public health, often under the ministry of health or closely attached to it. They vary greatly in scope, size and resources. Their core public health functions improve their countries’ efforts to address public health challenges both within and beyond their borders. They often include:

- Evaluation and analysis of health status
- Public health surveillance, problem investigation, and control of risks and threats to public health
- Reduction of the impact of emergencies and disasters on health
- Public health research
- Human resource development and training
- Public health laboratory services
WHAT GUIDED OUR ACTION IN 2021
IANPHI STRATEGY VISION 2021-2025

On May 26, 2021, IANPHI launched a new strategy, which will guide our work for the next few years. Developed in the midst of the COVID-19 pandemic, when the need for global collaboration and collective action had never been more apparent, the IANPHI Strategy 2021-2025 signals the next phase of IANPHI’s strategic development.

Our priority is to champion the development of NPHIs where they are most needed, supporting the creation of institutes where they do not yet exist, and targeting support at low-income countries and in low-resource settings where the need to maximize the impact of limited health resources is paramount and where effective public health action will maximize health gain and reduce inequalities.

An action plan was also developed to implement the strategy. It was discussed with IANPHI Members during the 2021 annual meeting.

Learn more about our Strategy
OUR STRATEGIC PRIORITIES

STRENGTHEN THE PROFESSIONAL RELATIONSHIPS WITHIN IANPHI’S UNIQUE GLOBAL FORUM

HARNESS THE COLLECTIVE EXPERTISE OF MEMBERS TO DEVELOP PUBLIC HEALTH CAPACITY GLOBALLY

ENGAGE, SUPPORT AND GROW IANPHI’S DIVERSE AND UNIFIED MEMBERSHIP BASE

ADVOCATE GLOBALLY AND AT COUNTRY LEVEL FOR NPHIS AS KEY PUBLIC HEALTH ACTORS

BUILD AN AGILE ASSOCIATION THAT SUPPORTS MEMBERS THROUGH CHANGE
COVID-19 RESPONSE

Launched in 2020, the IANPHI COVID-19 Webinar Series continued in 2021 to discuss how IANPHI member national public health institutes are addressing and responding to the COVID-19 pandemic. The following topics were covered throughout the year in virtual sessions:

- Role and Challenges of NPHIs in COVID-19 Vaccination
  Watch the session and read the summary

- Impact of Heat Waves during the COVID-19 Pandemic and Lessons Learned from Summer 2020
  Watch the session and read the summary

- How NPHIs Can Improve Genomic Surveillance of SARS-CoV-2
  Watch the session and read the summary

- How African National Public Health Institutes Can Address COVID-19 Vaccine Misinformation
  Watch the session and read the summary

- See the full series

In October 2021, along with nine African national public health institutes, IANPHI published an article in Health Security titled African National Public Health Institutes Responses to COVID-19: Innovations, Systems Changes, and Challenges, which reports on NPHI experiences captured during IANPHI-led listening sessions in November 2020.

IANPHI also enhanced its involvement in several multilateral global health security meetings, including G7 and WHO.
PUBLIC HEALTH AND CLIMATE CHANGE

On November 10, 2021, IANPHI launched the IANPHI Roadmap for Action on Health and Climate Change at a hybrid COP26 WHO Health Pavilion side event on the Untapped Potential of National Public Health Institutes as Key Climate Actors. The roadmap is available in English, French, Spanish, Portuguese and Arabic.

IANPHI’s leadership also participated in several regional and global climate change and health meetings, platforms and working groups throughout 2021.

From the roadmap: How national public health institutes contribute to climate adaptation and mitigation
HEALTH EQUITY

Health equity was at the heart of the 2021 IANPHI Annual Meeting hosted virtually in December 2021 by Fundação Oswaldo Cruz, the Brazilian public health institute. Under the theme “Recovering from Pandemics: Building a Healthier and More Equitable World”, participants discussed the role of NPHIs in tackling health inequities, exacerbated by major public health challenges, such as the COVID-19 pandemic and climate change.

Highlights from the discussions are available below:

• Integrating Health Equity in COVID-19 Responses

Moderated by Argentina’s Administración Nacional de Laboratorios e Institutos de Salud, this session was dedicated to sharing the experiences of NPHIs responding to COVID-19 and the issue of health equity. NPHIs of South Africa, Korea, France and Georgia were among the speakers. [Watch the session and read the summary](#)

• Health Equity Tools and Strategies

In a session facilitated by U.S. CDC to discuss the development of health equity tools and strategies. Participants heard from NPHIs of Mexico, Cambodia and Brazil that have a role in health equity and discussed ideas about how health equity could be a core component of NPHI institutional development and inform NPHI goals, objectives, and strategies. [Watch the session and read the summary](#)

• Integrating Health Equity into Climate Action

Moderated by Public Health Wales, this session explored how health equity issues can be integrated in the climate and environmental actions of national public health institutes with speakers from EuroHealthNet, and the NPHIs of Mozambique, Belgium and Brazil. [Watch the session and read the summary](#)
The Rio de Janeiro Statement on the Role of National Public Health Institutes in Facing Health Inequities was introduced during the 2021 IANPHI Annual Meeting by the meeting host, the Oswaldo Cruz Foundation, Brazil’s public health agency. It was shared with IANPHI members for their comments and reviewed by the IANPHI Executive Board.

The statement urges IANPHI’s member organizations to place the promotion of health equity at the core of their work. It encourages them to document existing inequities through dedicated surveillance or observatories, measure progress and bring evidence on public health interventions to reduce the widening gap of health inequities to decision-makers, and support their implementation.

Read the Rio de Janeiro Statement
TOOLS AND RESOURCES
TOOLKIT FOR NATIONAL PUBLIC HEALTH INSTITUTES

IANPHI provides technical assistance to countries that are setting up or enhancing their NPHIs. To assist member countries and partners in these efforts, we have developed a toolkit for NPHI development based on our growing body of experience. Click any of the following tools to open it in your Internet browser:

- IANPHI Framework for NPHI Development
- IANPHI - Africa CDC Framework for Development of NPHIs in Africa
- IANPHI - Africa CDC Guidance on Providing a Legal Framework for an NPHI
- IANPHI - U.S. CDC Staged Development Tool
- Peer-to-Peer Evaluation Tool
- Stakeholder Engagement Planning Guide
- Rio de Janeiro Statement on the Role of NPHIs in Facing Health Inequities
- Roadmap for Action on Health and Climate Change

- Best practices
  - Legal Mandates and Governance for NPHIs
  - Establishing an NPHI Foundation
  - Mentorship
  - Building a Business Case for NPHI Creation
  - NPHI Staff Retention
  - Recruiting an NPHI Director
  - Peer-to-Peer Visits

- Case studies
  - Integration of Tiered Networks within NPHIs: the Ethiopian Public Health Institute Experience

- Communications Resources
  - Media Relation Guide
  - Quick Guide to Driving COVID-19 Vaccine Acceptance
BURKINA FASO

In 2021, Burkina Faso’s Institut National de Santé Publique (INSP), IANPHI and the United States Centers for Disease Control and Prevention (U.S. CDC) continued to work with a consultant who supports INSP with partnership planning and implementation. The main objectives of the INSP’s strengthening project were to increase its capacity to identify and respond to outbreaks, train its workforce to better identify and respond to public health emergencies, develop a roadmap to build capacity, improve communications and strengthen the health information system, and develop internal institutional capacity to manage staff, logistics, administration, financial management, procurement, and equipment inventory.

In August 2021, INSP, with IANPHI’s support, successfully conducted a hybrid workshop of the Staged Development Tool whose outcomes helped the institute build a new roadmap. The IANPHI communications team also supported Burkina Faso INSP in the planning of a communications campaign following the completion of a knowledge, attitude and practice study on COVID-19. The objectives of the campaign were to fill the gaps in communications identified in the study results and to fight misinformation on COVID-19. A secondary objective was to increase the visibility of INSP. The campaign’s key messaging also took into account the arrival of the first COVID-19 vaccine doses in the country.
COLOMBIA

With support from IANPHI and U.S. CDC, Colombia’s Instituto Nacional de Salud (INS) was able to continue strengthening their surveillance system, laboratory capacity, emergency response, and communications.

INS established networks between disease registries and scaled up surveillance at sub-national levels. INS also strengthened its microbiology and pathology laboratories in addition to support for water quality, antimicrobial resistance, and genomic surveillance. Their public health emergency operations center (PHEOC) expanded capacity for 24/7 operation, immediate response, and field work with data processing.
CÔTE D’IVOIRE

Côte d’Ivoire’s Institut National de Santé Publique (INSP) desires to achieve a higher level of functioning in the area of public health research and to position itself as the national center of excellence in public health research in Côte d’Ivoire. INSP has been working on developing a work plan based on the finding of the first virtual Staged Development Tool workshop that took place in September 2020.

The main priorities are to strengthen INSP’s capacity in developing and implement research projects, identify key factors of success of research groups identified as “high performers” and determine best practices, reinforce staff skills in grant writing and research project management, and enhance the quality of public health emergency response trainings.

The IANPHI communications team is supporting INSP in the design and development of a new website. The new website will allow the institute to better reach its audiences and improve its visibility and brand recognition and provide information on COVID-19.
GUINEA

With support from IANPHI and U.S. CDC, Guinea’s Agence Nationale de Sécurité Sanitaire (ANSS) is developing a plan to strengthen its emergency response laboratory and vaccination capacities and to strengthen the institutional mechanism for managing health emergencies. A consultant has been engaged to provide technical assistance.
IANPHI and U.S. CDC supported the Nigeria Center for Disease Control (NCDC) in several areas including laboratory capacity (improving collection, transportation, and field-testing of samples), outbreak management and emergency response and the creation of Rapid Response Teams.

To strengthen the workforce of the NCDC, the Improving the Public Health Management for Action (IMPACT) fellowship program was implemented to build the staff skills in planning, implementing and evaluating Public Health Programs.

In addition, IANPHI and U.S. CDC provided training and support for media management, risk communication, and scientific communication and writing. NCDC included COVID-19 response and treatment guidance to their existing work plan to aid the pandemic response in 2020. With continued IANPHI support, NCDC also expanded capacity in areas of data management, monitoring and evaluation, program management, grant management, as well as the operationalization of its Knowledge Management Strategy.
ZAMBIA


The purpose of the ZNPHI COVID-19 RRT-Responder Just-in-Time Training Package Adaptation Workshop was to update and adapt the training package to the Zambian context by subject matter experts who will serve as facilitators for the larger training, plan for the training and develop the evaluation tools.

The purpose of the National COVID-19 RRT-Responder Just-in-Time Training was to equip National RRT members with the knowledge and tools to deploy, respond, and control the spread of COVID-19 in Zambia and to orient them to the pre-, during, and post-deployment standard operating procedures of the recently establishing ZNPHI National RRT program. ZNPHI and CDC team updated and adapted a COVID-19 RRT-Responder Just-in-Time Training package to the Zambian context and that now sits with the ZNPHI National RRT program for future use when needed to train and equip RRT members for deployment.

In addition, the workshop prepared 14 subject matter experts to serve as facilitators for future COVID-19 RRT-Responder Just-in-Time trainings. The National COVID-19 RRT-Responder Just-in-Time training trained and equipped 37 National RRT members to efficiently and effectively respond to COVID-19 outbreaks in Zambia. The National COVID-19 RRT-Responder Just-in-Time Training was the first step in ZNPHI National RRT Program formally launching the program and introducing the RRT management team and leadership to national RRT members. A robust and comprehensive RRT roster database was developed which will allow the ZNPHI National RRT Program to quickly identify the technical skills required to respond effectively and efficiently to an outbreak in the field.
EXECUTIVE BOARD

President: Duncan Selbie
Immediate past chief executive, Public Health England, United Kingdom

Vice President: Meerjady Sabrina Flora
Immediate past director, Institute of Epidemiology Disease Control and Research, Bangladesh

Immediate Past President: André van der Zande
Immediate past director general, National Institute for Public Health and the Environment, The Netherlands

Martha Lucia Ospina
Director, Instituto Nacional de Salud, Colombia

George Fu Gao
Director general, Chinese Centers for Disease Control, China

Ebba Abate
Immediate past director, Ethiopian Public Health Institute, Ethiopia

Lothar H. Wieler
President of Germany’s Robert Koch Institute, Germany

Juan Ángel Rivera Dommarco
Immediate past director general, Instituto Nacional de Salud Pública (INSP), México

Theresa Tam
Chief public health officer of Canada, Public Health Agency of Canada

Geneviève Chêne
Chief executive, Santé publique France, France

Abdullah Al Gwizani
Chief executive, Saudi Public Health Authority, Saudi Arabia

Aamer Ikram
Executive director, National Institute of Health, Pakistan

Sabin Nsanzimana
Immediate past director general, Rwanda Biomedical Center, Rwanda

Markku Tervahauta
Director general, Finnish Institute of Health and Welfare, Finland
REGIONAL NETWORKS

IANPHI Africa Regional Network
Chair: Alex Riolexus Ario, director of the Uganda National Institute of Public Health
Vice Chair: Hervé Hien, director of Burkina Faso’s Institut National de Santé Publique
Members: 38 member institutes

IANPHI Asia Regional Network
Chair: Muhammad Sulaiman Aloraini, director of the Public Health Academy at the Saudi Center for Disease Prevention and Control
Vice Chair: Muhammad Salman, chief of the Public Health Laboratories Division at the Pakistan National Institute of Health
Members: 27 member institutes

IANPHI Europe Regional Network
Chair: Trygve Ottersen, executive director at the Norwegian Institute of Public Health
Vice Chair: Dr. Ihor Kuzin, deputy director general of the Public Health Center of Ukraine
Members: 38 member institutes

IANPHI Latin America Regional Network
Chair: Felix Rosenberg, director of Itaborai Forum: Politics, Science and Culture in Health at Brazil’s Fundação Oswaldo Cruz
Vice Chair: Claudia Perandones, director of the Executive Unit for Higher Education and Training, Argentina’s Administración Nacional de Laboratorios e Institutos de Salud
Members: 10 member institutes
OUR PARTNERS

Current Funding Partners
United States Centers for Disease Control and Prevention (U.S. CDC)
The Bill & Melinda Gates Foundation (BMGF)
IANPHI Foundation

Historical Partners
The Rockefeller Foundation
Dr. David Heymann

Global and Regional Public Health Partners
Africa Centre for Disease Control and Prevention (Africa CDC)
African Society for Laboratory Medicine (ASML)
Agency for Public Health Education Accreditation (APHEA)
Association of Schools and Programs of Public Health (ASPPH)
Association of Schools of Public Health in the European Region (ASPHER)
The Caribbean Public Health Agency (CARPHA)
CHAMPS (Child Health and Mortality Prevention Surveillance)
World Health Organization (WHO)
WHO Regional Office for Europe (WHO EURO)

Private-Sector Partners*
HDR’s Design4Others
Perkins+Will

*Both private-sector partners are architectural firms which provide technical expertise to NPHI projects with the support of IANPHI.
ACKNOWLEDGMENT

We would like to thank the IANPHI Members which have generously contributed their time and resources since the creation of our organization, directly supporting our programs, executive board, regional networks, and most importantly their peer institutes, the lifeblood of our mission.

We are also grateful to members for hosting annual and regional meetings, hosting the IANPHI Secretariat, and providing technical expertise.

What members have done and continue to do is so important and meaningful, and IANPHI could not function without their support and collaboration.

Finally, we would like to also recognize the outgoing IANPHI Secretary General, Jean-Claude Desenclos, the outgoing members of the IANPHI Executive Board, Camila Stoltenberg and Valikhan Akhmetov, and the outgoing chairs of the IANPHI Regional Networks, Quentin Sandifer, Annika Veimer, and Haleema Al-Serehi.
REVISITING OUR MOST-READ STORIES OF 2021

#1 Zika Research Positions Colombia INS as a Scientific Leader in Latin America
Research by Colombia’s Instituto Nacional de Salud from 2015-2020 provided new evidence on the long-term effects of congenital Zika syndrome on maternal and child health. The results were published in four peer-reviewed journals. [Read here](#)

#2 Nigeria CDC Archives COVID-19 Knowledge for Future Generations
The Nigerian national public health institute developed an advanced electronic archive management system to facilitate the country’s response to the next major outbreak. [Read here](#)

#3 Robert Koch Institute Partners with WHO to Launch Hub for Pandemic and Epidemic Intelligence in Berlin
German public health experts will support the work of WHO counterparts to better forecast, detect, and respond to worldwide health threats. [Read here](#)

#4 Public Health England is Working with the Industry to Reduce Sugar in Food and Beverages
Public Health England initiated on behalf of the government a sugar reduction and reformulation program. [Read here](#)

#5 HDR’s Design 4 Others Initiative Designs Burkina Faso’s New Central Reference Laboratory
The national public health institute of Burkina Faso plans to build a 4,000-square-meter laboratory designed in kind by Design 4 Others, a pro bono initiative of HDR. [Read here](#)
HOW TO FIND US

To learn more about IANPHI, browse our tools and resources for and about national public health institutes, read our latest news, visit www.ianphi.org.

Subscribe to IANPHI Insider
Our digital newsletter, IANPHI Insider, serves our members by sharing information that provides knowledge, expertise and insights to help public health professionals learn from their peers. IANPHI Insider connects member organizations to IANPHI’s work, and touts our successes, plans and challenges, as we strive to improve global health. Subscribe here.

Social Media
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