With the adoption of the statute of an international non-profit association, and the expansion of membership, partnerships, activities, advocacy and representation at national, regional, and international meetings, IANPHI has taken significant steps in 2021. This included strengthening of the Secretariat to better respond to the needs of the members, continued support and sharing of IANPHI members’ response to the COVID-19 pandemic, strengthening the relationship with the World Health Organization (WHO), advancing the issue of climate change and health, and the launch of the 2021-2025 IANPHI strategic vision. Key achievements of 2021 are highlighted below.

**COVID-19 RESPONSE**

- The IANPHI [COVID-19 resource hub](#) was updated throughout the year by the U.S. Office with contributions from the Secretariat and members.
- After holding eight webinars in 2020, IANPHI continued the [COVID-19 webinar series](#), which covered vaccination and vaccine information, the impact of heat waves on the pandemic, and genomic surveillance of SARS-CoV-2. Live interpretation was offered in several languages thanks to the cooperative agreement between IANPHI and the U.S. Centers for Disease Control and Prevention. The webinar series is a joint endeavour of the Secretariat and the U.S. Office.
- IANPHI created a report on the “Lessons Learned Initiative”, reviewed and validated by the regional network chairs, the Secretariat, and the U.S. Office. The report is expected to be presented to the Executive Board and published on the website.
- IANPHI enhanced its involvement in several multilateral Global Health Security meetings, G7, WHO, etc.

**CLIMATE CHANGE AND HEALTH**

- IANPHI launched the “IANPHI Roadmap for Action on Health and Climate Change” at a hybrid COP26 WHO Health Pavilion side event on the “Untapped Potential of National Public Health Institutes as Key Climate Actors”. Thanks to the IANPHI - U.S. CDC cooperative agreement, it was made available in English, French, Spanish, Portuguese and Arabic.
- IANPHI’s leadership participated in several regional and global climate change and health meetings, platforms and working groups.
WORKING WITH IANPHI MEMBERS THROUGH REGIONAL NETWORKS

- The regional chair and vice-chair elections have been aligned with the IANPHI Annual Meeting to enhance the operationalization and collaboration between Regional Networks.
- A “generic” Public Health Strategic Framework for COVID-19 was developed for utilization among IANPHI Europe Network members.
- The Ibero-America Network was launched, within the IANPHI Latin America Network, to bring support for equipment, training activities and the creation of a hub for genomic information for the region.
- Two meetings on genomic sequencing strategies, capacity building, pandemic preparedness and response were organized, in addition to two additional IANPHI-wide webinars on the COVID-19 pandemic by the IANPHI Asia Regional Network.
- A shared document was created to track all IANPHI Africa Network activities, which can be updated by the network chair, vice-chair and the IANPHI Secretariat, and viewed by all network members, to help spur member participation in the network activities.

WORKING WITH PARTNERS

- Progress was made on Memorandum of Understanding with WHO to expand collaboration between both organizations and ensure representation of IANPHI and WHO at the meetings of each other’s governing bodies.
- A Memorandum of Understanding was signed between the Task Force for Global Health and IANPHI following its approval by the IANPHI General Assembly.
- IANPHI strengthened its collaboration with the WHO Regional Office for Europe, the Agency for Public Health Education Accreditation, the Eastern Mediterranean Public Health Network, the Africa Centres for Disease Control and Prevention (Africa CDC), and the European Commission.
- IANPHI submitted a proposal to assist NPHIs in targeted countries to apply for the Bill & Melinda Gates Foundation Grand Challenge on integrated surveillance and to support for the WHO Hub for Pandemic and Epidemic Intelligence.

U.S. OFFICE

- In August 2021, Burkina Faso’s Institut National de Santé Publique, IANPHI and U.S. CDC successfully implemented a hybrid Staged Development Tool (SDT) workshop. The SDT helps NPHIs assess their current capacity, identify gaps and develop a roadmap to achieve better functioning and bring continued support to more than a dozen countries in Africa and Southeast Asia and alongside Africa CDC to build and strengthen NPHIs throughout this pandemic.
- IANPHI and U.S. CDC are supporting NPHI strengthening activities in Burkina Faso, Colombia, Cote d'Ivoire, Guinea, Nigeria, Zambia.
- The IANPHI communications team published in March 2021, for the first time since 2016, a public-facing progress report.
• In 2021, IANPHI published 12 editions of the IANPHI Insider newsletter, emailing each issue to over 3,600 public health leaders globally.
• IANPHI provided technical support for website development in Cote d’Ivoire and a COVID-19 communications campaign in Burkina Faso.
• IANPHI grew the communications discussion group to 40 members and hosted a working group meeting to address vaccine hesitancy.

EXECUTIVE BOARD AND SECRETARIAT-LED ACTIVITIES

• Five Executive Board Meetings: Executive Board members have been strongly involved in the leadership and management of IANPHI, particularly on: the launch of the IANPHI Strategic Vision, bylaws, communications strategy, the appointment of a strategic advisor, the winding down of the IANPHI Foundation, board governance and working groups, the organization of IANPHI meetings (regional and global), the representation of IANPHI at important international public health events, the creation of new tools, and budget management.
• Collection of Dues: despite the complicated year that all members have gone through because of the pandemic, the collection of dues exceeded the target set up by the Secretariat (244 608 EUR vs. 180 000 EUR foreseen), thanks to the engagement of the members, their responsiveness and support to IANPHI.
• 2021-2205 Strategic Vision: on May 26, 2021, during Public Health England’s Public Health Research and Science Conference, the strategy was presented globally to IANPHI members and partners. Further dissemination activities were also conducted, including a short commentary in BMJ Global Health. Furthermore, the development of an annual action plan to implement the strategy was overseen by the IANPHI President and Executive Board.
• IANPHI Framework for the Creation and Development of NPHIs (2007, 2012) and Code of Practice and Framework: ten years after the last revision, it was deemed needed to update the Framework and to develop a Code of Practice for NPHIs. The Robert Koch Institute is leading the update of the Framework and the Norwegian Public Health Institute is leading the development of the Code of Practice. Preparatory work was initiated in 2021 and two IANPHI working groups are to be formed in 2022 to advance work on these issues over a 24-month period.
• Online Election and General Assembly: for the second year in a row, the Secretariat has implemented a smooth and transparent process to organize online elections to renew the Board, elect the vice-president, integrate new members, vote on the 2022 budget and other key documents.